

Allied Maritime Command (MARCOM) and Dartmouth Centre for Sea Power and Strategy

# SEA POWER WORKSHOP

## PROGRAMME AND PARTICIPANTS LIST

Warren House Conference Centre, Kingston-upon-Thames, Surrey

5 February 2018



**SEAPOWER  
& STRATEGY  
WITH  
PLYMOUTH  
UNIVERSITY**



## SEA POWER WORKSHOP

### SENIOR OFFICERS IN ATTENDANCE

---



**Vice Admiral Clive Johnstone CB CBE**  
**Commander Allied Maritime Command**

Clive CC Johnstone is the Commander of NATO's Allied Maritime Command. He is NATO's principal maritime adviser and has operational Command of NATO's Standing Naval Forces.

A graduate of Shrewsbury School, Durham University and Britannia Royal Naval College, Vice Admiral Johnstone has deployed to most points of the compass with the Royal Navy and has served as Navigator, Fighter Controller and Principal Warfare Officer in ships ranging from Minesweepers to Aircraft Carriers. He has been engaged on operations in the North Atlantic, Caribbean, the Gulf and Indian Ocean, the Balkans and the Eastern Mediterranean. He also served in HM Yacht BRITANNIA during an appointment that culminated in the handover of Hong Kong.

At sea he has commanded HMS IRON DUKE (a Type 23 Frigate) and HMS BULWARK (an amphibious assault ship and the Royal Navy's Amphibious Flagship), undertaking operations in the Northern Gulf, Horn of Africa and off Lebanon. He was awarded a CBE for an extended Gulf Deployment and the evacuation of British Nationals out of Beirut.

Ashore, he has worked in procurement, resources and operational planning. In more senior positions he has had roles in personnel strategy and leadership of the Naval Staff (in London). In 2008 he was selected to be Principal Staff Officer to the Chief of the Defence Staff, Air Chief Marshal Sir Jock Stirrup and then latterly General Sir David Richards. Promoted Rear Admiral in July 2011, Clive Johnstone served as Assistant Chief of Naval Staff (Training) and Flag Officer Sea Training (FOST) through to April 2013. He became Assistant Chief of Naval Staff in May 2013 prior to assuming Command of NATO Allied Maritime Command in October 2015. A defining theme in Flag rank has been the projection of a considered maritime voice in the National and NATO defence and security debate, linking across boundaries with partners of all forms, friends and allies.

Admiral Johnstone is a graduate of the Higher Command and Staff Course and Royal College of Defence Studies. He is a Younger Brother of Trinity House and a member of the Royal Naval Club of Argyll. He is President of the Royal Navy Football Association and of Royal Navy Boxing and is passionate about mentoring and championing talent and diversity.

He and his wife Alison (a professional opera singer) with their two daughters escape whenever they can to their beloved cottage in Scotland, where 'Argyll time' creates more space to enjoy the family, boats, fishing and a chance to read.



**Judith Petts CBE**  
**Vice Chancellor University of Plymouth**

Professor Judith Petts is the Vice-Chancellor and Chief Executive of the University of Plymouth, a post she has held since February 2016. She joined Plymouth from the University of Southampton where she had been Pro-Vice-Chancellor Research and Enterprise and previously the inaugural Dean of the Faculty of Social and Human Sciences (2010-13). Prior to this, she had spent 12 years at the University of Birmingham completing as Pro-Vice-Chancellor Research and Knowledge Transfer (2007-10).

Over some 30 years, her research has particularly examined the interface between science and policy-making, and the effective use of evidence in decision-making. Currently she is a member of the Council of BBSRC, a trustee of the Sir Alister Hardy Foundation for Ocean Science, and a Director of the Heart of the South-West LEP. Previous appointments include as a member of NERC's Innovation Board (2011-16), the Science Advisory Council of Defra (2011-16); Royal Commission on Environmental Pollution (2006-11), the Council of NERC (2000-6), of EPSRC's Societal Issues Panel and Strategic Advisory Network, the Royal Society's Science in Society Consultative Committee, and the Advisory Board of Veolia Environmental Services.

She was appointed Commander of the Order of the British Empire in the Queen's New Year Honours, 2012, for services to Scientific Research.

## SEA POWER WORKSHOP

### SENIOR OFFICERS IN ATTENDANCE

---



**Vice Admiral Hervé Bléjean**  
**Deputy Commander Allied Maritime Command**

Vice Admiral Hervé Bléjean was born on the 11th of December 1963 in Toulon.

After completion of his junior officer education and training, Vice Admiral Bléjean was assigned in 1987 to escort ship VICTOR SCHOELCHER, deployed to the Persian Gulf during the Iraq-Iran war. On the following year, he was appointed to mine warfare experiment ship THETIS as Executive Officer. In 1990 he attended a one-year specialization course on Communication and Information Systems (CIS), followed by a two years on board USS NICHOLSON as Assistant Operations Officer.

In 1993 Vice Admiral Bléjean was assigned as Commanding Officer to the training ship LEOPARD and the Navigation Training Flotilla. In 1994 he was appointed as Aide-de-Camp to the Chief of Naval Staff followed by Operations Officer of the DDG ASW GEORGES LEYGUES in 1996. In 1998 Vice Admiral Bléjean was appointed as a Trainer at the Training Department of the Fleet.

In 2000 after completing the Staff Course at the Defence College, Paris, he was assigned as official representative of the Chief of Personnel at the Ministry of Defence. In 2002 he assumed the command of the frigate FS VENDÉMIAIRE, deployed to the North Indian Ocean to participate in Operation "Enduring Freedom".

Between 2003 and 2005, Vice Admiral Bléjean was assigned as Assistant to the Head of Human Resources Policy of the Navy Headquarters, working on the future status of the military personnel.

Promoted to Captain in 2005, he was appointed as the Head of the Naval Operations Department at the Joint Headquarters Operations Centre. In 2007 he took the Command of the helicopter carrier JEANNE D'ARC and the associated naval training group, which he led through "Operation Thalatine" that resulted with the successful liberation of 30 hostages from Somali pirates.

In 2009, after completing the Advanced Military Studies and the National Defence Institute, Vice Admiral Bléjean was appointed as Deputy Chief of the Military Office of the Prime Minister.

Promoted to Rear Admiral (LH) in September 2013, he assumed the duties as Deputy Commander of the French Maritime Force (FRMARFOR). In parallel, he took command of Combined Task Force 150 (CTF 150), engaged in anti-piracy operations off the coast of Somalia, followed as Force Commander EU Naval Force Somalia (EUNAVFOR), European Union counter-piracy operation off the coast of Somalia.

In 2014 Vice Admiral Bléjean was assigned as Deputy Chief of Navy in charge of International Engagements. During this tour and between June 2015 and March 2016, he also assumed as Deputy Commander EUNAVFOR MED Operation Sophia.

In August 2016 Vice Admiral Bléjean joined the Joint Force Headquarters Naples as Deputy Chief of Staff Operations. Since 1st July 2017, Vice Admiral Bléjean is the Deputy Commander at the Allied Maritime Command (MARCOM), Northwood, UK. He is married with two daughters and a son. Besides enjoying his family life, Vice Admiral Bléjean practices mountain hiking and is fond of tribal art.

## SEA POWER WORKSHOP

### SENIOR OFFICERS IN ATTENDANCE

---



#### **Vice Admiral Christopher Grady**

Vice Adm. Christopher Grady is a native of Newport, Rhode Island. He is a graduate of the University of Notre Dame and was commissioned an ensign through the Naval Reserve Officers Training Corps program. Grady is a distinguished graduate of Georgetown University where he earned a Master of Arts in National Security Studies while concurrently participating as a fellow in Foreign Service at the Edmund A. Walsh School of Foreign Service. He is also a distinguished graduate of the National War College earning a Master of Science in National Security Affairs.

Grady's initial sea tour was aboard USS Moosbrugger (DD 980) where he served as combat information center officer and antisubmarine warfare officer. As a department head, he served as weapons control officer and combat systems officer in USS Princeton (CG 59). He was commanding officer of Mine Counter Measure Rotational Crew Echo in USS Chief (MCM 14), and deployed to the Arabian Gulf in command of USS Ardent (MCM 12). Grady then commanded USS Cole (DDG 67) deploying as part of NATO's Standing Naval Forces Mediterranean. He then commanded Destroyer Squadron (DESRON) 22 deploying to the Arabian Gulf as sea combat commander for the Theodore Roosevelt Carrier Strike Group (TRCSG) in support of Operations Enduring Freedom and Iraqi Freedom.

Ashore, Grady first served on the staff of the Joint Chiefs of Staff and then as naval aide to the chief of naval operations. He also served on the staff of the chief of naval operations as assistant branch head, Europe and Eurasia Politico-Military Affairs Branch (OPNAV N524). He then served as executive assistant to the Navy's Chief of Legislative Affairs. Next, he served as the deputy executive secretary of the National Security Council in the White House. He then went on to serve as the executive assistant to the chief of naval operations.

Grady's flag assignments include the Director of the Maritime Operations Center (N2/3/5/7), Commander, U.S. Pacific Fleet; Commander, Carrier Strike Group (CSG) 1 and the Carl Vinson Carrier Strike Group where he deployed for nearly ten months to the Western Pacific and the Arabian Gulf conducting combat operations in support of Operation Inherent Resolve. He was then commander, Naval Surface Force Atlantic.

Grady is commander, 6th Fleet; commander, Naval Striking and Support Forces NATO; deputy commander, U.S. Naval Forces Europe; deputy commander, U.S. Naval Forces Africa; and Joint Force Maritime Component commander Europe. He assumed these duties Oct. 28, 2016.

His personal awards include the Defense Superior Service Medal, Legion of Merit with four gold stars, Meritorious Service Medal with three gold stars, Joint Service Commendation Medal, Navy and Marine Corps Commendation Medal with three gold stars, and the Combat "V" and Joint Service Achievement Medal. Grady is a joint specialty officer.



#### **Timo Koster**

##### **Director of Defence Policy and Capabilities, NATO Headquarters**

Timo Koster is a career diplomat from the Dutch Ministry of Foreign Affairs, currently Director of the Defense Policy and Capabilities at the NATO Headquarters, since 2012.

After finishing his law degree at the University of Amsterdam, Mr. Koster joined the diplomatic academy of the Ministry of Foreign Affairs of the Netherlands in 1991. His first appointment was as the third Secretary at the Royal Netherlands Embassy in Nairobi, Kenya. Back in The Hague in 1994, he served in several positions within the Ministry, including a stint as Private Secretary to the Minister for European Affairs, before moving to the Netherlands Embassy in London, as Head of Economic Department between 1998 and 2001.

In 2001, Mr. Koster became Acting Director for European Integration at the Ministry of Economic Affairs, after which he served as a Project Director at the Ministry for Foreign Affairs. In 2003 Mr. Koster was appointed Deputy Ambassador at the Royal Netherlands Embassy in Athens, Greece. In 2008 he moved to Brussels where he served as Defense Advisor at the Netherlands Permanent Representation to NATO until 2012 when he assumed his current position. Mr. Koster is married to Sheraida McWilliam. They have two sons and two daughters.

## SEA POWER WORKSHOP

### SENIOR OFFICERS IN ATTENDANCE

---



**Nick Childs**

**Senior Fellow International Institute for Strategic Studies**

Nick Childs is responsible for the Institute's analysis of naval forces and maritime security, and for the data on sea power capabilities published in the flagship annual Military Balance. It is also his job to formulate and deliver research projects in these areas, and contribute to other Institute publications and activities, including conferences and consultancy.

**Expertise:**

- Defence (maritime)
- US, Russia, China and UK naval forces, plus other European and Asia-Pacific major naval powers
- Naval and maritime policy and strategy, major maritime disputes, aircraft carrier capabilities, submarine and sub-surface warfare developments, amphibious warfare, naval ballistic missile defence.

**Experience:**

- 2012–2015: BBC World Affairs Correspondent
- 2009–2012: BBC Defence and Security Correspondent
- 2008–2009: BBC Political Correspondent
- 2002–2006: BBC Pentagon Correspondent

**Publications:**

- 'The Measure of Britain's New Maritime Ambition', *Survival* Vol. 58, Feb–March 2016
  - *Britain's Future Navy*, Pen & Sword, 2012
  - *The Age of Invincible*, Pen & Sword, 2009
- 

**Dr Fotios Moustakis (MA HONS, MSC, PHD, PGCAP, FHEA)**

Associate Professor of Strategic Studies and Director of Dartmouth Centre for Sea Power and Strategy, University of Plymouth at Britannia Royal Naval College. Dr Fotios Moustakis teaches courses on European and International Security, International Terrorism and Foreign Policy at Britannia Royal Naval College and Plymouth University, including teaching provision for Royal Navy Officer Cadets and the Royal Marines.

He is also the Programme Manager for the MA Degree in Applied Strategy and International Security at the Hellenic National Defence College, Athens. He was a Visiting Professor at the NATO School in Oberammergau and Senior Associate Member at St Antony's College, Oxford University. His research interests are in the areas of International & European security, with special emphasis on strategy, western interventions in the post-Cold War Era, and international terrorism.

He has published widely in a number of refereed and policy practitioner journals such as *Defence Studies*, *Defence and Security Analysis*, *European Security*, *Mediterranean Quarterly*, *Central Asian Survey*, *Contemporary Security Policy*, *Mediterranean Politics*, *Jane's Intelligence Review*, *Conflict Security Research Series-Sandhurst*, and *Contemporary Review*. He is the author of a book entitled 'Greek-Turkish Relations and NATO' (Frank Cass-Routledge, 2003) and co-editor and author of a book entitled 'Russian Foreign Policy since the end of the Cold War', (Paraskinio, Athens, 2003) and a monograph on *Securing Europe: Western Interventions towards a Security Community* (Tauris Publishers, 2009).

## SEA POWER WORKSHOP

CONFERENCE PROGRAMME, WARREN HOUSE CONFERENCE CENTRE, KINGSTON-UPON-THAMES, SURREY

Mon 5th February				
Serial	Time	Event	Location	Remarks
0501	0001 – 0900	Arrive Warren House		The main reception will direct you to the workshop. Changing facilities, including showers, are available if required.
0503	0730 – 0900	Breakfast	Dining room	Included in the room rate for those staying at Warren House. Attendees who plan to arrive early can book a table for breakfast direct with Warren House by 1200 on 4th February.
0505	0830 – 0930	Coffee and registration	Conference room foyer	Please register with Lt Cdr Barham when you arrive.
0507	0900 – 0945	Welcome and setting the scene	Conference room	Judith Petts CBE, Vice Chancellor of Plymouth University Professor Nikolaos Tzokas Executive Dean Vice Admiral Clive Johnstone CB CBE Royal Navy, Commander Allied Maritime Command Vice Admiral Christopher Grady, United States Navy, Deputy Commander US Naval Forces Europe and Africa, Commander US Sixth Fleet, Commander Naval Striking and Support Forces NATO
0509	0945 – 1115	Panel 2 – Sea Power: What has changed and what endures?	Conference room	<b>Chair – Vice Admiral Hervé Bléjean</b> , Deputy Commander, Allied Maritime Command Andrew Lambert, Laughton Professor of Naval History, Department of War Studies, King's College London Rear Admiral Bruce Williams, Royal Navy (Ret'd), Editor, The Naval Review Angus Lapsley, Director Defence and Security, Foreign and Commonwealth Office Bruce Stubbs, Director, Strategy Division (OPNAV N50), United States Navy, Washington DC
0511	1115 – 1145	Coffee break	Conference room foyer	
0513	1145 – 1315	Panel 3 – Capability Challenges for contemporary and future sea power	Conference room	<b>Chair: Timo Koster</b> , Director of Defence Policy and Capabilities, NATO Headquarters Captain Tim Hulme, Royal Navy, Development, Concepts and Doctrine Centre, Shrivenham UK Peter Dombrowski, Professor of Strategy, Strategic and Operational Research Naval War College Newport, Rhode Island Sarah Kirchberger, Head of the Centre for Asia-Pacific Strategy and Security, Institut für Sicherheitspolitik und der Christian-Albrechts-Universität zu Kiel (ISPK)
0515	1315 – 1415	Lunch	Dining room	Buffet service, seated lunch.
0517	1415 – 1545	Panel 4 – Case study in contemporary sea power – North Atlantic / Baltic	Conference Room	<b>Chair: Nick Childs</b> , Senior Fellow for Naval Forces and Maritime Security, International Institute for Strategic Studies, London Igor Sutyagin, Senior Research Fellow, Royal United Services Institute for Defence and Security Studies Magnus Nordenman, Director, Transatlantic Security Initiative, Brent Scowcroft Centre on International Security, Atlantic Council of the United States Sebastian Bruns, Director, Centre for Maritime Strategy and Security, Institut für Sicherheitspolitik und der Christian-Albrechts-Universität zu Kiel (ISPK)

## SEA POWER WORKSHOP

## CONFERENCE PROGRAMME, WARREN HOUSE CONFERENCE CENTRE, KINGSTON-UPON-THAMES, SURREY

Mon 5th February				
Serial	Time	Event	Location	Remarks
0519	1545 – 1600	Coffee Break	Conference room foyer	
0521	1600 – 1730	Panel 5 – Case study in contemporary sea power – Mediterranean / Black Sea	Conference room	<b>Chair: Fotios Moustakis</b> , Director, Dartmouth Centre for Seapower and Security, Plymouth University at Britannia Royal Naval College Dartmouth Claire Spencer, Senior Fellow Middle East and North Africa Programme and Second Century Initiative, Chatham House Rear Admiral Cihat Yayci, PhD, Chief of Staff Turkish Naval Forces Mark Grove, Lecturer in Strategic Studies, Dartmouth Centre for Seapower and Security, Plymouth University at Britannia Royal Naval College Dartmouth
0523	1730 – 1855	Personal Time	As required	Changing facilities, including showers, are available if required.
0525	1855 – 1900	Photograph	Tbc	
0527	1900 – 1930	Pre-dinner drinks	Conference room annex	A welcome drink will be provided. Further drinks are to be purchased individually.
0529	1930 – 2200	Dinner	Private dining room	Two glasses of wine are included with dinner, further drinks are to be purchased individually. VIP speaker TBC
0531	As required	Retire		

Tue 6th February				
Serial	Time	Event	Location	Remarks
0601	0730 – 0930	Breakfast	Dining room	Included in the room rate for those staying at Warren House.
0602	1100	Rooms to be vacated	Main reception	

## Key questions of the workshop:

1. How has the nature of Sea Power changed and what endures?
2. What do Allied Navies and NATO need in terms of capabilities, commitments, C2, maritime posture and freedoms to secure the Alliance against current and future threats?
3. What does Sea Power mean to NATO in the specific context of the linked Strategic Seas of the Alliance? Of the Atlantic-Baltic Nexus and the Mediterranean-Black Sea Nexus?



**SEAPOWER  
& STRATEGY  
WITH  
PLYMOUTH  
UNIVERSITY**

